



**Gonzague NOEL**  
Group Chief Operating Officer

He began his career at GE Healthcare in 2001 before holding various management positions within GE Corporate and GE Capital, overseeing strategic projects, M&A operations and operational transformations in Europe, Asia and America. In 2018, he joined HSBC Global Trade Finance Solutions in London as Director of Transformation, before becoming Regional Head of Transformation for Asia-Pacific in 2019 and leading the operational and digital transformation of HSBC CIB in the region. From 2022 to 2024 he was Head of Global Business Administration & Strategic Initiatives in London and responsible for optimizing resources and

improving efficiency.

He joined Coface in 2025 as Group Chief Operating Officer.

Gonzague holds a Master of science (MSc) from Emlyon Business School.